







# U.S. Army 2005 MWR Leisure Needs Rusvey

# Fort Huachuca Arizona



### **BRIEFING OUTLINE**

#### **Fort Huachuca**

#### LEISURE NEEDS SURVEY

- Project Overview
- Methodology
- Patron Sample
- Products

#### SURVEY RESULTS

- MWR Programs and Facilities
- Army Community Service
- Child and Youth Services
- Better Opportunities for Single Soldiers
- Leisure Activities
- Deployment and MWR
- Career Intentions

#### NEXT STEPS

### **PROJECT OVERVIEW**

Fort Huachuca

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#### MWR STRATEGIC BUSINESS PLANNING MODEL

#### **COMPONENTS** Monitoring Analyzing and **Analyzing** Developing Formulating **Formulating** forecasting programs and alternatives the strategic operational and the external markets business plan business evaluating environment plans plan Mission and implementati vision on statements Customer and market analysis Policies. Strategic regulations, Composite goals and mission, and evaluation objectives Programs and laws Program facilities business inventory plans Installation and analysis Planning Monitoring, projections Implementati and assessment, community and on guidance and feedback profiles assumptions Competitive Functional analysis support plans Business and Integrated Capital industry **SWOT** Improvement standards analysis s program and trends Program costs and resources analysis Contingency plans

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### **METHODOLOGY**

#### **Fort Huachuca**

#### PROJECT SCOPE

- 92 sites were surveyed in 2005
  - Northeast (21 sites) Europe (20 sites)
  - Northwest (10 sites) Korea (9 sites)
  - Southeast (13 sites) Pacific (5 sites)
  - Southwest (14 sites)



- 249,555 surveys were distributed throughout the Army to four patron groups:
  - Active Duty Soldiers
  - Spouses of Active Duty Soldiers (CONUS only)
  - DA Civilians
  - Retirees (CONUS only)
- 4,530 surveys were distributed at Fort Huachuca

#### SURVEY ADMINISTRATION

- Designed to collect information on installation MWR programs and facilities as well as the leisure activities of your potential market
- 65 multiple choice questions; 7 questions were tailored to your specific installation issues

### **METHODOLOGY**

#### **Fort Huachuca**

### SURVEY ADMINISTRATION (Continued)

- Active Duty and DA Civilian surveys distributed by installation POCs
- Spouses of Active Duty and Retiree surveys direct mailed to home addresses (CONUS only)
- Web survey option offered for the first time to all respondents

### **METHODOLOGY**

#### Fort Huachuca

### SURVEY SAMPLE

- Four population segments
  - Active Duty

- Civilian Employees
- Spouses of Active Duty (CONUS only) Retirees (CONUS only)
- Response Rates and Confidence Intervals for each patron group and overall sample

	Survey <u>Population</u>	Surveys <u>Distributed</u>	Surveys <u>Returned</u>	Response <u>Rate</u> *	Confidence Interval **
Army:	·				
Survey Totals	1,212,240	249,555	50,651	20.91%	±.43%
Ft. Huachuca:					
Active Duty	5,694	1,203	292	24.27%	±5.59%
Spouses of Active Duty	2,443	1,355	160	11.81%	±7.49%
Civilian Employees	6,112	850	203	23.88%	±6.76%
Retirees	3,644	1,122	368	32.80%	±4.84%
Total	17,893	4,530	1,023	<b>22.58</b> %	±2.98%

<sup>\*</sup> Response rate is calculated by dividing the number of surveys returned by the number of surveys distributed. It should be noted that low response rates (i.e., less than 20%) increase the chance that one or more subgroups (e.g., for active duty patron group, E1-E4 is a subgroup) may be over- or under-represented. Any patron groups with fewer than 15 survey respondents do not have their data reported to protect privacy and ensure representativeness.

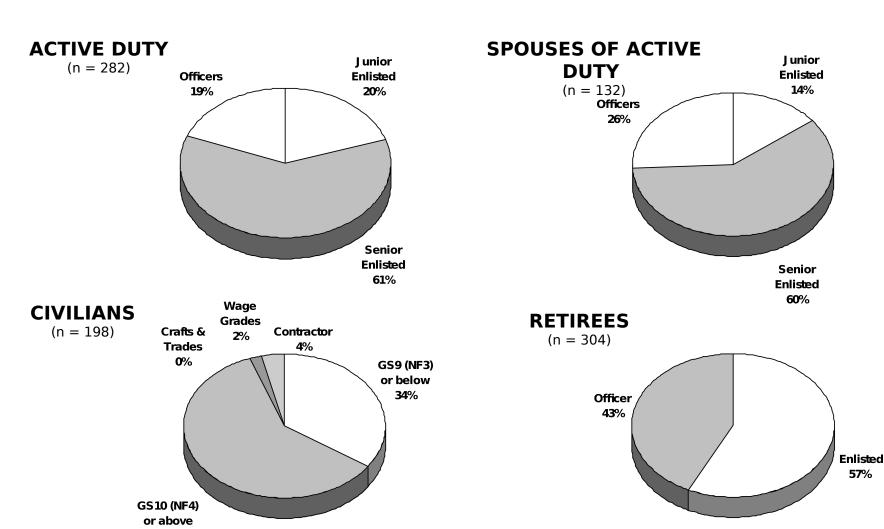
<sup>\*\*</sup>A confidence interval for a sample mean tells us the range in which we are likely to find the true population mean: Assume 300 surveys were returned for an active duty patron group of 1,350. 52% responded that they used the gym in the last year. The 95% confidence interval for this case would be  $\pm 5\%$ . Thus there is a 95% chance that the TOTAL number of active duty at this installation who used the gym last year is between 47% and 57%. We can be 95% confident that between 634 and 770 active duty used the gym

### **PATRON SAMPLE**

#### **Fort Huachuca**

60%

#### **RESPONDENT POPULATION SEGMENTS**



#### **PRODUCTS**

#### **Fort Huachuca**

#### PRODUCTS

- Comprehensive installation report of survey data in electronic form
- SPSS data file provided to installation representatives for further analyses, if desired
- Installation level briefing of findings
- IMA and Army level roll-up reports and briefings

#### PRODUCT DISTRIBUTION

- All products provided on CD
- CD distribution to installation MWR Directors, IMA Headquarters, and U.S. Army Community and Family Support Center

# MWR PROGRAMS & FACILITIES: USAGE AT FORT HUACHUCA

**Fort Huachuca** 

### MOST FREQUENTLY USED FACILITIES

Fitness Center/Gymnasium	43%
Bowling Center	29%
Post Picnic Area	29%
Athletic Fields	29%
ITR - Commercial Travel Agency	29%

## LEAST FREQUENTLY USED FACILITIES

3%
5%
6%
7%
7%

# MWR PROGRAMS & FACILITIES: SATISFACTION AT FORT HUACHUCA\*

**Fort Huachuca** 

### FACILITIES WITH HIGHEST SATISFACTION RATINGS\*

ITR - Commercial Travel Agency 4.45
Library 4.11
Bowling Food & Beverage 4.06
Army Lodging 4.05
Fitness Center/Gymnasium 4.04

## FACILITIES WITH LOWEST SATISFACTION RATINGS\*

Golf Course	3.50
Bowling Pro Shop	3.50
Golf Course Food & Beverage	3.62
Golf Course Pro Shop	3.65
Arts & Crafts Center	3.69

<sup>\*</sup>Programs and facilities were rated on a 5 point scale: 5 = Very Satisfied and 1 = Very Dissatisfied

# MWR PROGRAMS & FACILITIES: QUALITY AT FORT HUACHUCA\*

**Fort Huachuca** 

# FACILITIES WITH HIGHEST QUALITY RATINGS\*

ITR - Commercial Travel Agency 4.17
Library 4.10
Child Development Center 4.09
School Age Services 4.06
Youth Center 4.00

# FACILITIES WITH LOWEST QUALITY RATINGS\*

Golf Course 3.53
Golf Course Pro Shop 3.58
Bowling Pro Shop 3.59
Golf Course Food & Beverage 3.59
Multipurpose Sports/Tennis Courts 3.65

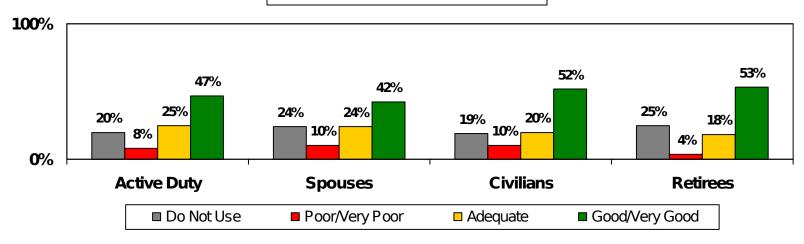
of three quality scores: Building/Facility/Space, Equipment/Furnishings, and Personnel.

<sup>\*</sup>Programs and facilities were rated on a 5 point scale: 5 = Very Good and 1 = Very Poor. These ratings are an average

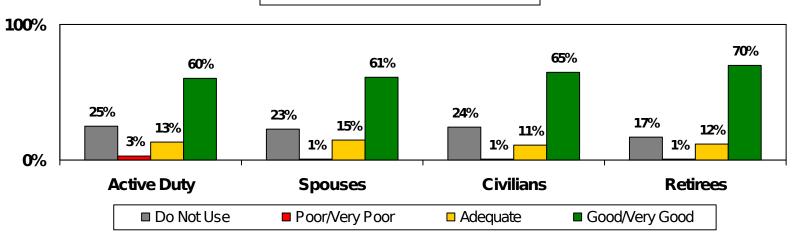
### MWR PROGRAMS & FACILITIES: FOOD AND BEVERAGE SERVICES QUALITY

**Fort Huachuca** 





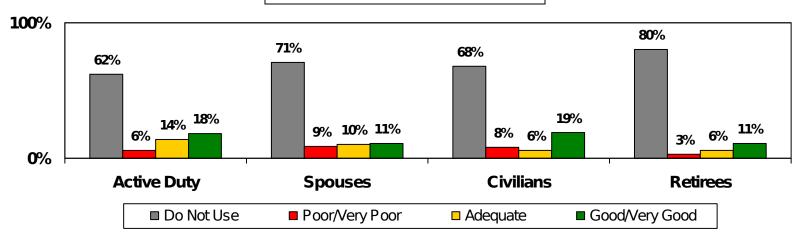
### **Quality of Off-Post Services**



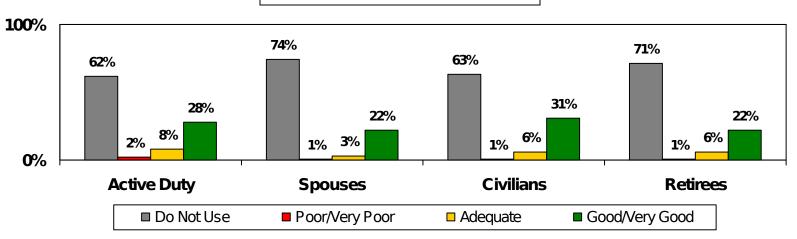
# MWR PROGRAMS & FACILITIES: CATERING SERVICES QUALITY

**Fort Huachuca** 





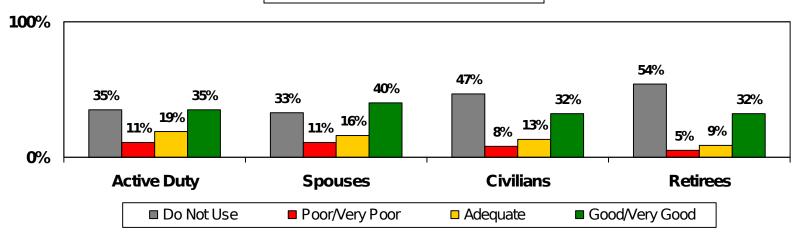
### **Quality of Off-Post Services**



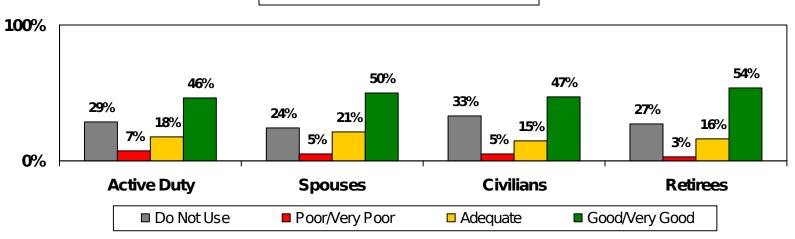
# MWR PROGRAMS & FACILITIES: ENTERTAINMENT SERVICES QUALITY

**Fort Huachuca** 

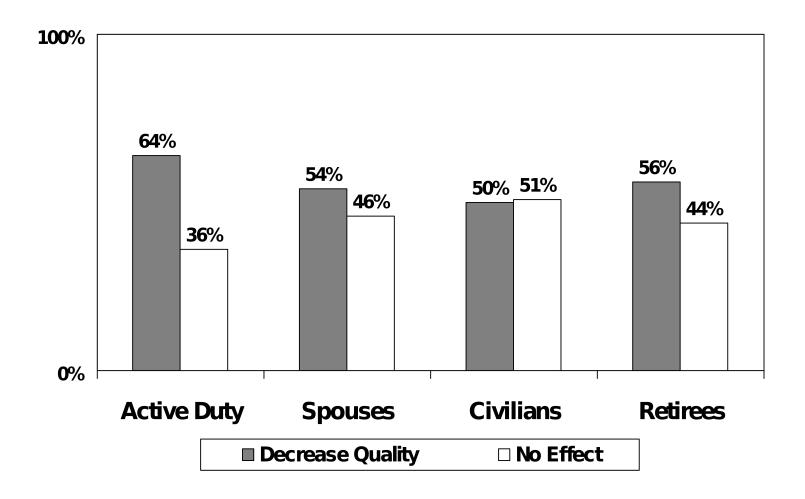




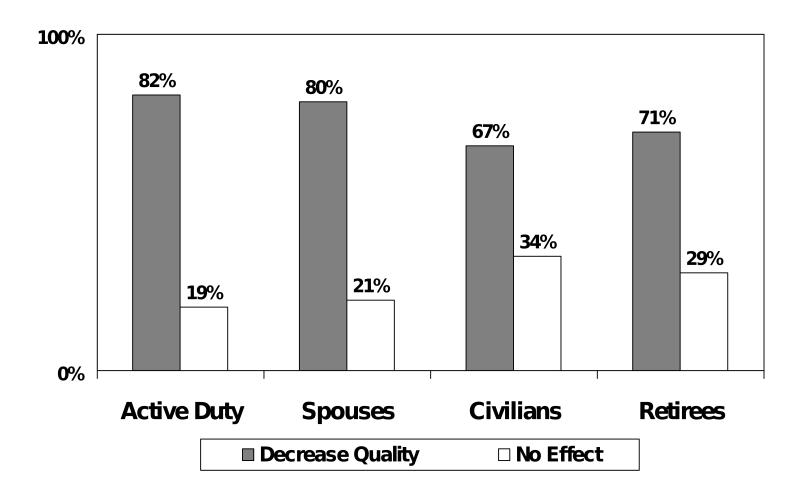
### **Quality of Off-Post Services**



# CLUB PROGRAM ELIMINATION EFFECT ON ARMY



# MWR PROGRAMS & FACILITIES: RECREATION PROGRAM ELIMINATION EFFECT ON ARMY QOL



# MWR PROGRAMS & SERVICES: MOST AND LEAST IMPORTANT ACTIVITIES/PROGRAMS

**Fort Huachuca** 

### **Top 7 Activities/Programs**

Fitness Center/Gymnasium	73%
Army Lodging	70%
Library	54%
Child Development Center	54%
Youth Center	51%
Athletic Fields	48%
Swimming Pool	41%

Respondents were asked to select the 7 most important and 7 least important activities and programs offered on an Army installation.

RV Park	61%
Car Wash	61%
Golf Course Pro Shop	52%
Bowling Pro Shop	48%
Golf Course Food & Beverage	46%
Arts & Crafts Center	44%
Marina	41%

### **Bottom 7 Activities/Programs**

# MWR PROGRAMS & SERVICES: SOURCES OF INFORMATION\*

WHERE DO YOU GET INFORMATION?	ACTIVE DUTY	SPOUSES	CIVILIANS	RETIREES	TOTAL
Internet	12%	5%	13%	7%	10%
E-mail	20%	12%	<b>37</b> %	13%	23%
Friends and neighbors	24%	45%	34%	34%	32%
Family Readiness Groups (FRGs)	16%	22%	2%	1%	9%
Bulletin boards on post	46%	42%	35%	31%	38%
Post newspaper	41%	<b>67</b> %	<b>56</b> %	66%	<b>55</b> %
MWR publications	24%	20%	28%	21%	24%
Radio	12%	20%	28%	31%	23%
Television	14%	18%	13%	24%	16%
My child(ren) let(s) me know	5%	7%	3%	1%	4%
Other unit members or co-workers	33%	21%	29%	13%	26%
Unit or post commander or supervisor	27%	7%	6%	2%	12%
Marquees/billboards	27%	33%	35%	30%	31%
Flyers	40%	35%	35%	31%	36%
Other	10%	5%	4%	9%	7%
I never hear anything	7%	5%	5%	6%	6%

<sup>\*</sup>The top 3 sources of MWR information are shaded for each patron group and the total population.

# MWR PROGRAMS/SERVICES: GENERATE FEELING THAT THE ARMY CARES ABOUT ITS PEOPLE\*

MWR PROGRAM/SERVICE	ACTIVE DUTY	SPOUSES OF ACTIVE DUTY
Army Child and Youth Services	89%	85%
Better Opportunities for Single Soldiers	53%	N/A
Army Community Service	57%	65%
MWR Programs and Services	79%	80%

<sup>\*</sup> Positive = moderate, great or very great extent

### ARMY COMMUNITY SERVICE: AWARENESS AND BENEFIT - ACTIVE DUTY

ACS PROGRAMS	AWARENESS	BENEFICIAL*	NOT BENEFICIAL*
Information and Referral	56%	85%	15%
Outreach programs	49%	77%	23%
Family Readiness Groups	74%	80%	20%
Relocation Readiness Program	62%	87%	13%
Family Advocacy Program	70%	78%	22%
Crisis intervention	52%	69%	31%
Money management classes, budgeting assistance	63%	79%	21%
Financial counseling, including tax assistance	69%	83%	17%
Consumer information	40%	74%	26%
Employment Readiness Program	50%	77%	23%
Foster child care	29%	75%	25%
Exceptional Family Member Program	67%	82%	18%
Army Family Team Building	59%	76%	24%
Army Family Action Plan	51%	82%	18%

<sup>\*</sup> Percentage of Active Duty users

### ARMY COMMUNITY SERVICE: AWARENESS AND BENEFIT - SPOUSES

ACS PROGRAMS	AWARENESS	BENEFICIAL*	NOT BENEFICIAL*
Information and Referral	60%	95%	5%
Outreach programs	45%	100%	0%
Family Readiness Groups	77%	81%	19%
Relocation Readiness Program	74%	98%	2%
Family Advocacy Program	68%	94%	6%
Crisis intervention	46%	92%	8%
Money management classes, budgeting assistance	61%	81%	19%
Financial counseling, including tax assistance	66%	93%	7%
Consumer information	26%	100%	0%
Employment Readiness Program	51%	83%	17%
Foster child care	24%	100%	0%
Exceptional Family Member Program	64%	85%	15%
Army Family Team Building	59%	88%	13%
Army Family Action Plan	50%	100%	0%

<sup>\*</sup> Percentage of Spouses of Active Duty Member users

# POSITIVE IMPACTS ON ACTIVE DUTY AND

POSITIVE* ACS IMPACTS	ACTIVE DUTY	SPOUSES OF ACTIVE DUTY
Satisfaction with my job	51%	42%
Personal job performance/readiness	50%	50%
Unit cohesion and teamwork	54%	46%
Unit readiness	59%	55%
Relationship with my spouse	49%	40%
Relationship with my children	49%	47%
My family's adjustment to Army life	51%	59%
Family preparedness for deployments	53%	60%
Ability to manage my finances	42%	43%
Feeling that I am part of the military community	51%	64%

<sup>\*</sup> Positive = moderate, great or very great extent

# POSITIVE IMPACTS ON ACTIVE DUTY AND SPOUSES

POSITIVE* CYS IMPACTS	ACTIVE DUTY	SPOUSES OF ACTIVE DUTY
Helps minimize lost duty/work time due to lack of child care/youth sponsorship options	90%	84%
Helps minimize lost duty/work time due to lack of child care/youth services	87%	82%
Plays a role in influencing my decision/my spouse's decision to remain in the Army	80%	52%
Allows me to work outside my home	73%	73%
Allows me to work at home	60%	48%
Offers me an employment opportunity within the CYS program	55%	68%
Allows me/my spouse to better concentrate on my/our job(s)	84%	67%
Provides positive growth and development opportunities for my children	88%	88%

<sup>\*</sup> Positive = moderate, great or very great extent

# (BOSS):

### POSITIVE IMPACTS ON ACTIVE DUTY

POSITIVE* BOSS IMPACTS	ACTIVE DUTY
Satisfaction with my job	45%
Personal job performance/readiness	45%
Unit cohesion and teamwork	43%
Unit readiness	48%
Ability to manage my finances	44%
Feeling that I am part of the military community	47%
Relationship with my children (single parents)	52%
My family's adjustment to Army life (single parents)	51%
Family preparedness for deployments (single parents)	50%

<sup>\*</sup> Positive = moderate, great or very great extent

# PREFERENCES OVERALL AND BY PATRON

#### **Fort Huachuca**

# **Top 10 Leisure Activities for All Respondents**

Watching TV, videotapes, and DVDs64%	
Entertaining guests at home	58%
Internet access/applications (home	e)54%
Going to movie theaters	53%
Walking	39%
Special family events	35%
Gardening	34%
Digital photography	31%
Happy hour/social hour	30%
Camping/hiking/backpacking	30%

#### **Top 5 for Active Duty**

Watching TV, videotapes, and DVDs 52%	
Entertaining guests at home	50%
Going to movie theaters	47%
Internet access/applications (home)46%	
Night clubs/lounges	36%

#### **Top 5 for Spouses of Active Duty**

Entertaining guests at home	75%
Going to movie theaters	74%
Internet access/applications (home)65%	
Watching TV, videotapes, and DVDs64%	
Special family events	60%

#### **Top 5 for Civilians**

Watching TV, videotapes, and DVDs	s 71%
Entertaining guests at home	57%
Internet access/applications (home	)56%
Going to movie theaters	50%
Walking	42%

#### **Top 5 for Retirees**

Watching TV, videotapes, and DVDs 76%		
Entertaining guests at home	62%	
Internet access/applications (home) 59%		
Walking	59%	
Going to movie theaters	49%	

# LEISURE ACTIVITIES: PREFERENCES BY ACTIVITY CATEGORY

Team Sports	
Basketball	12%
Softball	11%
Soccer	8%
Touch/flag football	7%
Volleyball	7%

Outdoor Recreation	
Camping/hiking/backpacking	30%
Picnicking	28%
Going to beaches/lakes	23%
Bicycle riding/mountain biking	22%
Horseback riding	13%

Social	
Entertaining guests at home	58%
Special family events	35%
Happy hour/social hour	30%
Night clubs/lounges	27%
Dancing	23%

Sports and Fitness	
Walking	39%
Cardiovascular equipment	28%
Running/jogging	23%
Weight/strength training	23%
Bowling	18%

Entertainment	
Watching TV, videotapes, and D	VDs64%
Going to movie theaters	53%
Festivals/events	28%
Plays/shows/concerts	24%
Attending sports events	23%

Special Interests	
Internet access/applications (hom	ne)54%
Gardening	34%
Digital photography	31%
Automotive detailing/washing	27%
Computer games	26%

# LEISURE ACTIVITIES: MARKET SHARE OF ACTIVITY PREFERENCES ON POST\*

ACTIVITIES	PARTICIPATED PRIMARILY ON POST	PARTICIPATED PRIMARILY OFF POST	OVERALL PARTICIPATION
Reading	25%	N/A	25%
Internet access (library)	19%	N/A	19%
Reference/research services	18%	N/A	18%
Cardiovascular equipment	17%	10%	28%
Bowling	16%	2%	18%
Multimedia (videos, DVDs, CDs)	15%	N/A	15%
Study/self development	14%	N/A	14%

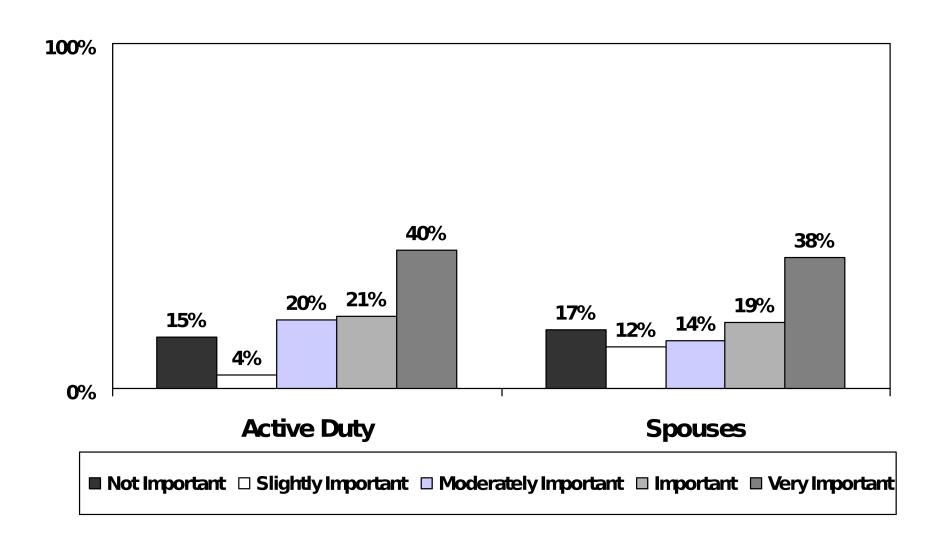
<sup>\*</sup>Top 7 leisure activity preferences ranked by on-post participation.

# LEISURE ACTIVITIES: MARKET SHARE OF SPECIAL INTEREST ACTIVITY PREFERENCES BY LOCATION\*

ACTIVITIES	PARTICIPATED PRIMARILY ON POST	PARTICIPATED PRIMARILY OFF POST	PARTICIPATED PRIMARILY AT HOME	OVERALL PARTICIPATION
Internet access/applications (home)	4%	3%	48%	54%
Gardening	1%	1%	31%	34%
Digital photography	2%	7%	23%	31%
Automotive detailing/washing	1%	12%	15%	27%
Computer games	1%	2%	24%	26%
Automotive maintenance & repair	3%	9%	13%	25%
Trips/touring	1%	15%	0%	16%

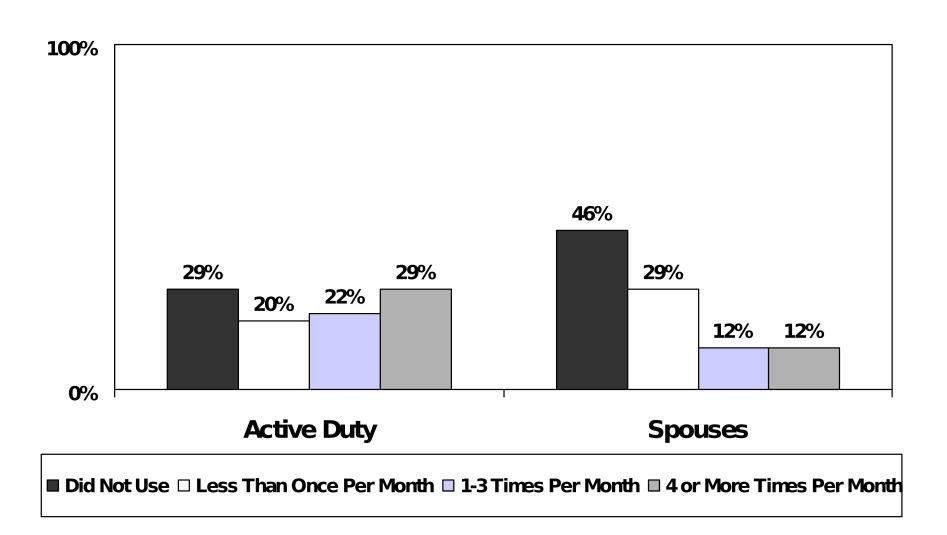
<sup>\*</sup>Top 7 special interest activity preferences ranked by overall participation.

# DEPLOYMENT AND MWR: IMPORTANCE OF ACCESS TO MWR DURING DEPLOYMENT

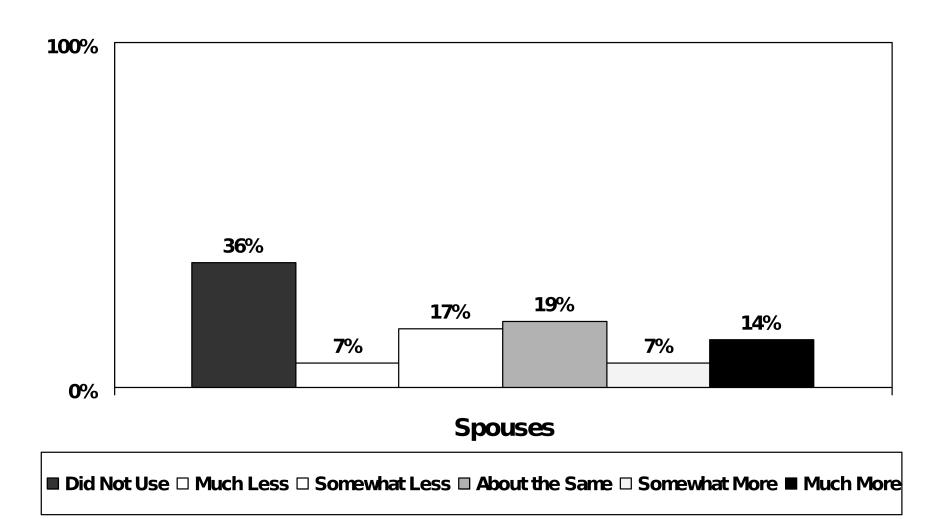


# DEPLOYMENT AND MWR: USE OF MWR DURING DEPLOYMENT IN THEATER OR AT HOME

<del>INSTALLATION</del>



# DEPLOYMENT AND MWR: USE OF MWR DURING DEPLOYMENT COMPARED TO NON-DEPLOYMENT



# ACTIVE DUTY AND SPOUSES OF ACTIVE DUTY

Current Plans About Making the Military Your Career	ACTIVE DUTY	
Definitely will not make military a career	15%	
Probably will not make military a career	11%	
Undecided	19%	
Probably will make military a career	16%	
Definitely will make military a career	39%	

Do You Want Your Spouse to Make the Military His/Her Career?	SPOUSES OF ACTIVE DUTY	
No	12%	
Not Sure	22%	
Yes	66%	

### **NEXT STEPS**

#### **Fort Huachuca**

#### INSTALLATION REPORTS

- Review information on 91 leisure activities and up to 40 MWR facilities
- Share with Commander and program managers

#### DATA APPLICATIONS

- Action planning for program change and enhancement
- Strategic business planning
- Five year program planning
- Priorities for Project Validation Assessments
- Follow-up focus groups on items of interest or for clarification of findings
- Input into the Installation Status Report (ISR)